

ROUTING AND TRANSMITTAL SLIP

Date

TO: (Name, office symbol, room number, building, Agency/Post)	Initials	Date
1. A/EO/DOA	<i>[Signature]</i>	9 MAR 1983
2. DOA	<i>[Signature]</i>	10 MAR 1983
3. 	<i>[Signature]</i>	10 MAR 83
4. 	<i>[Signature]</i>	10 MAR 1983

Action	File	Note and Return
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REMARKS

John -
I have a few words...
⑥ Registry - file

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FROM: (Name, org. symbol, Agency/Post)	Room No.—Bldg.
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5041-102

OPTIONAL FORM 41 (Rev. 7-76)
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DD/A Registry

83-0680

8 March 1983

MEMORANDUM FOR THE RECORD

SUBJECT: CAMS2 Meeting on 4 March 1983

50-2

1. Senior officials from ODP lead by myself, [redacted] and OS (lead by [redacted]) met with senior TRW officials ([redacted] et. al) on 4 March to discuss several issues related to the status of CAMS2. The meeting was held as a result of the misconception of both [redacted] that there was a problem in clearing people for the CAMS2 project.

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2. The meeting was held in four parts. The first part covered the question of clearances. CAMS2 is receiving top priority. This means that the worst case will require two months for ISA clearance. The more common case where there has been an EBI or some kind of past clearance will take no more than three weeks. This was acknowledged by all parties concerned to be excellent. I made it clear that there has never been at any time in the past nor is there at present a security problem relating to the time it takes to clear people for CAMS2. What there has been since the very beginning of the project is a serious staffing problem which TRW has been unable to rectify. Since September 1982 when I told this to [redacted] nothing has changed. We have lost five more months and TRW has no names in process for security clearances as of this date. It was made clear to TRW that other projects they have with the Agency will be impacted because of the preferential treatment given to CAMS2. Incredibly, TRW was unwilling to agree to accelerate their processing schedule to shorten the time it takes (presently two weeks) to get the names to OS. About 20 names will be submitted in the near future for OS to clear for the project. TRW plans to bring on 15 subcontractors who already have clearances immediately.

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3. [redacted] apologized for the misunderstanding concerning the matter of security clearances. He was careful to blame himself by explaining that he misunderstood what had been told to him. [redacted] was responsible for the misinformation, but at no time during the meeting was there any acknowledgement of responsibility for this or for any other management shortcoming by

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4. The next two parts of the meeting involved just ODP and TRW management. Agreement was reached on the following:

o [] will not return as Project Manager.

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o [] will replace Joe.

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o [] (the present deputy) is in charge until [] reports.

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o [] Business Manager) will spend three weeks on the project, at no cost to the government, to pull together a credible cost estimate. TRW will remove any personnel not absolutely essential to making IOC immediately.

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o On 10 March, TRW will brief a complete schedule for the software builds required to make IOC.

5. The last portion of the meeting involved just [] and myself. He reiterated his commitment to getting the job done. I agreed. I told him, however, that cost would be an issue with us that we would have to resolve. I also told him that [] was a part of the continuing problem and that he was as guilty of neglect as []. We agreed to keep in touch on a weekly basis to be certain that real progress was being made. I told him that TRW had managed to waste months of precious time, thereby making an already difficult task next to impossible.

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6. TRW is very much on trial. I believe we can afford to give them two weeks to turn the situation around with regards to staffing. All short-term solutions involve other contractors and the use of staff personnel. These are actions that we are responsible for taking. However, anything short of a massive movement of qualified TRW personnel to the CAMS2 project will be too little too late. Equally important, TRW must be willing to absorb the cost overrun that we will be facing in three weeks (when [] work is complete). It is difficult to give TRW anything but a zero grade for the management of CAMS2 during the last five months. This includes not only the project manager, but Messrs. [] as well.

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[]
Deputy Director of Data Processing

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